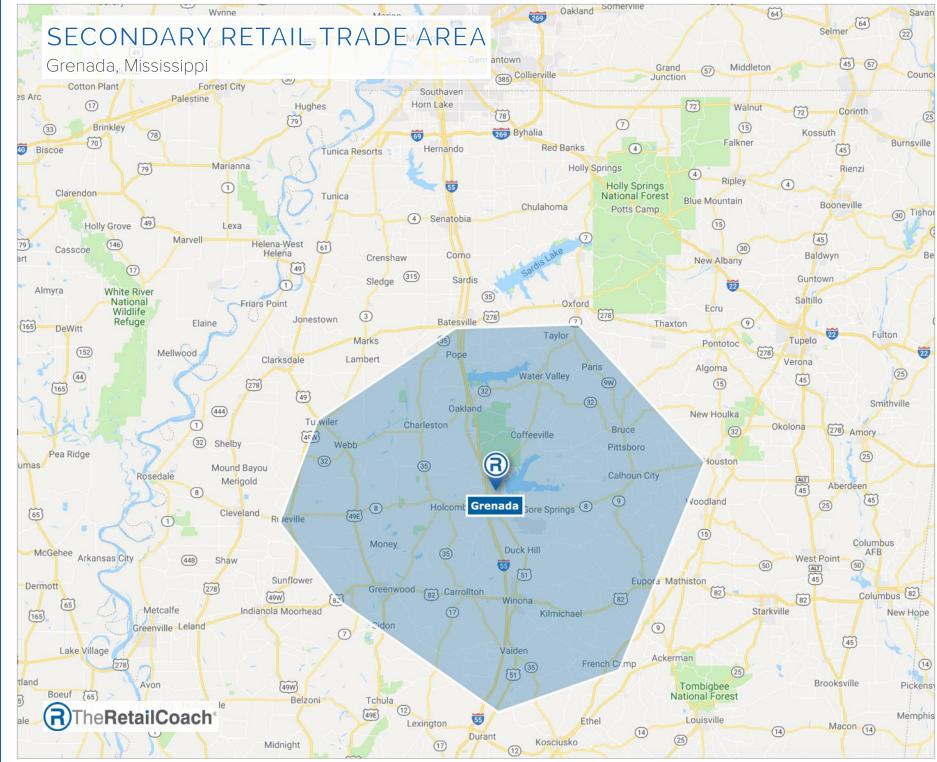


SECONDARY RETAIL TRADE AREA PSYCHOGRAPHIC PROFILE

Grenada, Mississippi

Prepared for City of Grenada September 2019





R The Retail Coach

The**RetailCoach**[®] TAPESTRY SEGMENTATION PROFILE

+ WHAT IS TAPESTRY SEGMENTATION?

Tapestry Segmentation is a market segmentation system that classifies US neighborhoods based on their socioeconomic and demographic compositions. Tapestry is a system for classifying consumers and constituents using all the variables that can distinguish consumer behavior, from household characteristics such as income and family type to personal traits like age, education, or employment and even housing choices.

Tapestry Segmentation classifies US neighborhoods into 67 distinct market segments. Neighborhoods with the most similar characteristics are grouped together, while neighborhoods with divergent characteristics are separated. Tapestry Segmentation combines the "who" of lifestyle demography with the "where" of local neighborhood geography to create a model of various lifestyle classifications, or segments, of actual neighborhoods with addresses—distinct behavioral market segments.

+ WHO SHOULD USE TAPESTRY SEGMENTATION?

All companies, agencies, and organizations need to understand consumers/constituents in order to supply them with the right products and services and to reach them via their preferred media. These applications require a robust segmentation system that can accurately profile these diverse markets. The versatility and predictive power of Tapestry Segmentation allow users to integrate their own data or national consumer surveys into Tapestry Segmentation to identify their best market segments and reach them through the most effective channels.

+ TAPESTRY SEGMENTATION SUMMARY GROUPS

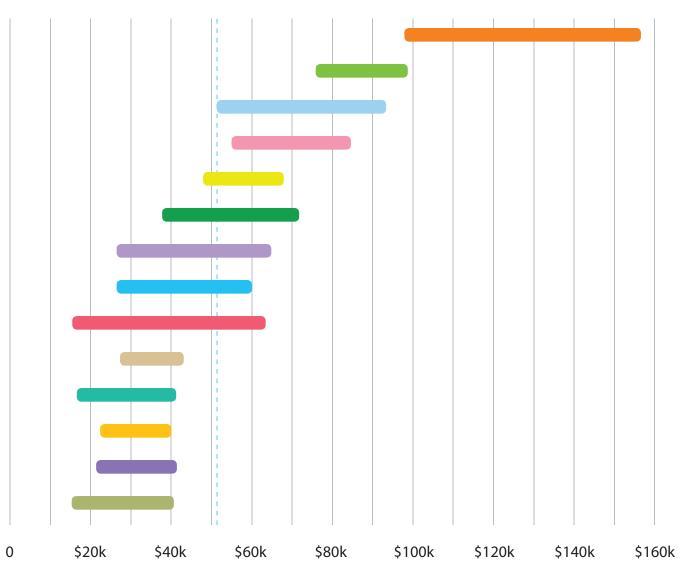
Esri's Tapestry Segmentation provides a robust, powerful portrait of the 67 US consumer markets. To provide a broader view of these 67 segments, Esri combined them into 14 LifeMode Summary Groups based on lifestyle and lifestage composition.

L1 Affluent Estates L2 Upscale Avenues L3 Uptown Individuals L4 Family Landscapes L5 GenXurban L6 Cozy Country Living L7 Ethnic Enclaves L8 Middle Ground L9 Senior Styles L10 Rustic Outposts L11 Midtown Singles L12 Hometown L13 New Wave L14 Scholars and Patriots

3

INCOME RANGE OF LIFEMODE SUMMARY GROUPS

- + Affluent Estates
- + Upscale Avenues
- + Uptown Individuals
- + Family Landscapes
- + GenXurban
- + Cozy Country Living
- + Ethnic Enclaves
- + Middle Ground
- + Senior Styles
- + Rustic Outposts
- Midtown Singles
- + Hometown
- + New Wave
- + Scholars and Patriots
- --- US Median Income \$51,000



SECONDARY RETAIL TRADE AREA • LIFEMODE SUMMARY GROUPS MAP Grenada, Mississippi

+ L1 AFFLUENT ESTATES

Established wealth — educated, well-traveled married couples

+ L2 UPSCALE AVENUES Prosperous, married couples in higher density neighborhoods

+ L3 UPTOWN INDIVIDUALS Younger, urban singles on the move

+ L4 FAMILY LANDSCAPES Successful younger families in newer housing

+ L5 GENXURBAN Gen X in middle age; families with fewer

kids and a mortgage

+ L6 COZY COUNTRY Empty nesters in bucolic settings

+ L7 ETHNIC ENCLAVES Established diversity — young, Hispanic homeowners with families

+ L8 MIDDLE GROUND Lifestyles of thirtysomethings

+ L9 SENIOR STYLES Senior lifestyles reveal the effects of saving for retirement

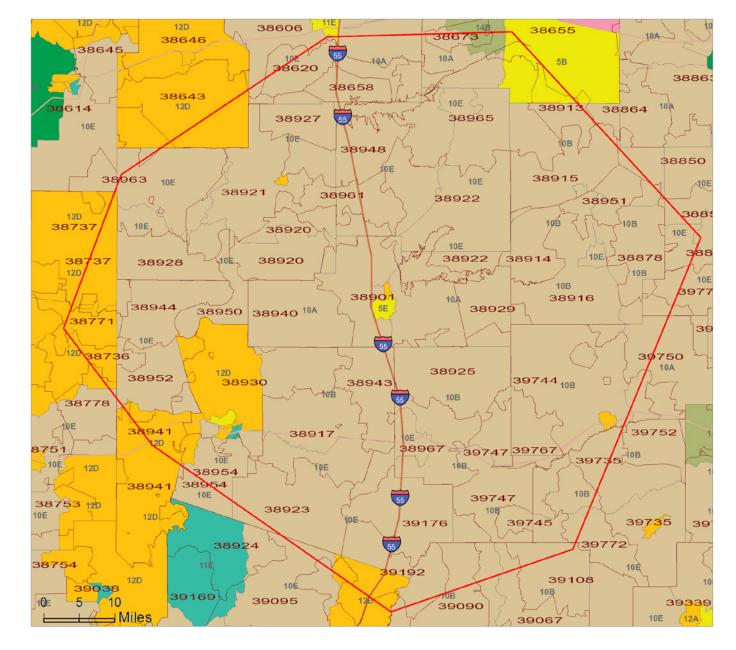
+ L10 RUSTIC OUTPOSTS Country life with older families, older homes

+ L11 MIDTOWN SINGLES Millennials on the move; single, diverse, and urban

+ L12 HOMETOWN Growing up and staying close to home; single householders

+ L13 NEXT WAVE Urban denizens; young, diverse, hardworking families

+ L14 SCHOLARS AND PATRIOTS College campuses and military neighborhoods



SECONDARY RETAIL TRADE AREA • TOP TAPESTRY SEGMENTS Grenada, Mississippi

	TAPESTRY SEGMENTATION	HOUSEHOLDS PERCENT	CUMULATIVE PERCENT	US HOUSEHOLDS PERCENT	CUMULATIVE PERCENT	INDEX
1	Rural Bypasses (10E)	29.7%	29.7%	1.3%	1.3%	2231
2	Rooted Rural (10B)	22.7%	52.4%	2.0%	3.3%	1,153
3	Modest Income Homes (12D)	19.2%	71.6%	1.3%	4.6%	1,486
4	Southern Satellites (10A)	10.9%	82.5%	3.1%	7.7%	346
5	Midlife Constants (5E)	3.5%	86.0%	2.5%	10.2%	141
	Subtotal	86.0%		10.2%		
6	Small Town Simplicity (12C)	2.8%	88.8%	1.8%	12.0%	152
7	City Commons (11E)	2.8%	91.6%	0.9%	12.9%	319
8	In Style (5B)	1.5%	93.1%	2.2%	15.1%	68
9	Heartland Communities (6F)	1.3%	94.4%	2.3%	17.4%	55
10	Comfortable Empty Nesters (5A)	1.2%	95.6%	2.4%	19.8%	51
	Subtotal	9.6%		9.6%		
11	Salt of the Earth (6B)	1.0%	96.6%	2.9%	22.7%	34
12	Barrios Urbanos (7D)	0.9%	97.5%	1.0%	23.7%	84
13	Senior Escapes (9D)	0.8%	98.3%	0.9%	24.6%	86
14	Traditional Living (12B)	0.6%	98.9%	1.9%	26.5%	33
15	Set to Impress (11D)	0.6%	99.5%	1.4%	27.9%	41
	Subtotal	3.9%		8.1%		
16	Old and Newcomers (8F)	0.3%	99.8%	2.3%	30.2%	15
17	College Towns (14B)	0.1%	99.9%	1.0%	31.2%	12
	Subtotal	0.4%		3.3%		
	Total	100.0%		31.3%		320

LifeMode Group • Rustic Outposts

DE RURAL BYPASSES

Open space, undeveloped land, and farmland characterize Rural Bypasses.

These families live within small towns along country back roads and enjoy the open air in these sparsely populated neighborhoods. Their country lifestyle focuses on the outdoors, gardening, hunting, and fishing. They are more likely to own a satellite dish than a home computer. Although a majority of households do have a connection to the Internet, their use is very limited. Those who are not yet retired work in blue collar jobs in the agriculture or manufacturing industries.

US Household // 1,664,000 Average Household Size // 2.54 Median Age // 39.7 Median Household Income // \$29,000

• An older market, with more married couples without children and single households, the average household size is slightly lower at 2.54.

- Most residents own single-family homes, or mobile homes (Index 493).
- Most housing was built from 1970 to 1989; vacancy rates are higher due to seasonal housing.
- Residents live in very rural areas, almost entirely in the South.

+ MARKET PROFILE

(Consumer preferences are estimated from data by GfK MRI)

- Typical of their country lifestyle, Rural Bypasses residents prefer trucks over sedans.
- To save money, households shop at discount department stores, such as Walmart, and warehouse clubs like Sam's Club.

• Magazines are a popular source of news and entertainment, particularly fishing, hunting, and automotive types.

• As satellite TV subscribers, they regularly watch sports programming as well as their favorite shows on CMT or TCM.

+ SOCIOECONOMIC TRAITS

- Education is not a priority in this market. Almost 30% have not finished high school; only 9% have a bachelor's degree or higher.
- Unemployment is very high at 14% (Index 161); labor force participation is low at 46% (Index 74).
- Income is primarily derived from wages; however, dependence on Social Security and Supplemental Security Income is above average.
- Religion, faith, and traditional values are central in their lives.
- Many have a pessimistic outlook of their household's financial well-being.
- They rely on television to stay informed.

+ HOUSING

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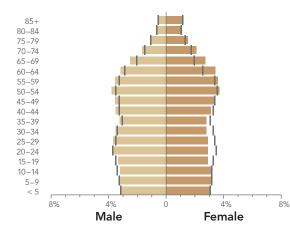
Typical Housing:

Single Family; Mobile Homes Median Value: \$85,000 US Median; \$177,000

BYPASSES LifeMode Group • Rustic Outposts RURAL

Median Age: 39.7 US: 37.6

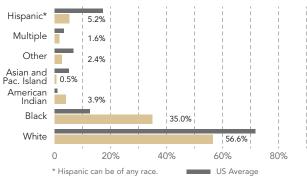
Indicates US



RACE AND ETHNICITY (Esri data)

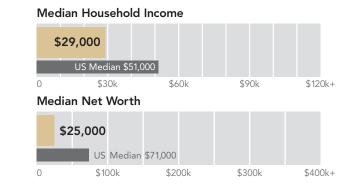
The Diversity Index summarizes racial and ethnic diversity. The index shows the likelihood that two persons, chosen at random from the same area, belong to different race or ethnic groups. The index ranges from 0 (no diversity) to 100 (complete diversity).

Diversity Index: 59.9 US: 62.1



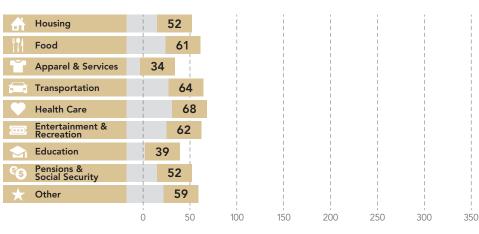
INCOME AND NET WORTH

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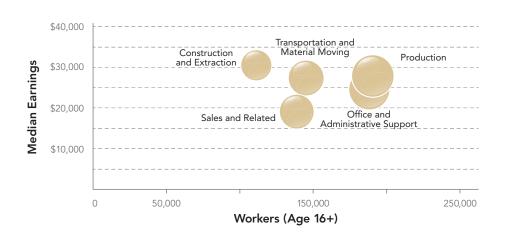
AVERAGE HOUSEHOLD BUDGET INDEX

The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.



OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.





LifeMode Group • Rustic Outposts

ROOTED RURAL

Rooted Rural is heavily concentrated in the Appalachian mountain range as well as in Texas and Arkansas.

Employment in the forestry industry is common, and Rooted Rural residents live in many of the heavily forested regions of the country. Nearly 9 of 10 residents are non-Hispanic whites. This group enjoys time spent outdoors, hunting, fishing, or working in their gardens. Indoors, they enjoy watching television with a spouse and spending time with their pets. When shopping, they look for American-made and generic products. These communities are heavily influenced by religious faith, traditional gender roles, and family history.

US Household // 2,425,000 Average Household Size // 2.47 Median Age // 44.1 Median Household Income // \$38,000

- This market is dominated by married couples, few with children at home.
- 80% of homes are owner occupied: primarily single family (73%) or mobile homes (23%).
- Nearly one in five housing units are vacant, with a high proportion for seasonal use.
- Home values are very low—almost half of owned homes are valued under \$100,000.

+ MARKET PROFILE

(Consumer preferences are estimated from data by GfK MRI)

- They own a riding lawn mower, as well as a garden tiller, and have vegetable gardens.
- Only half of the households have a high-speed Internet connection.
- They use a satellite dish to watch CMT, the History Channel, and GSN (Game Show Network).
- Pets are popular—dogs, cats, and birds.
- Leisure activities include hunting and fishing.
- They listen to faith-based radio and gospel music.
- Many are on Medicare and frequent the Walmart pharmacy.

+ SOCIOECONOMIC TRAITS

- Thrifty shoppers that use coupons frequently and buy generic goods.
- Far-right political values on religion and marriage.
- Do-it-yourself mentality; grow their own produce and work on their cars and ATVs.
- Pay bills in person and avoid using the Internet for financial transactions.
- Often find computers and cell phones too complicated and confusing.
- Clothes a necessity, not a fashion statement; only buy new clothes when old clothes wear out.

+ HOUSING

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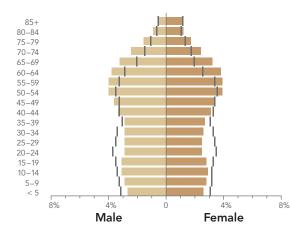
Typical Housing: Single Family;

Mobile Homes Median Value: \$104,000 US Median: \$177.000

OB

Median Age: 44.1 US: 37.6

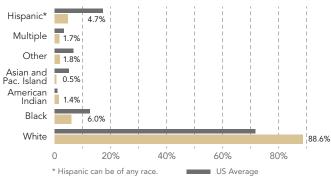
Indicates US



RACE AND ETHNICITY (Esri data)

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Diversity Index: 28.2 US: 62.1



INCOME AND NET WORTH

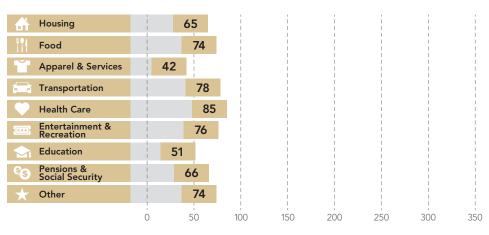
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Median Household Income



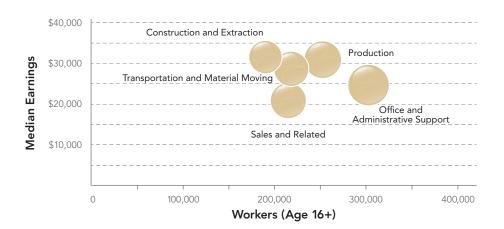
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OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.



LifeMode Group • Hometown

MODEST INCOME HOMES

Families in this urban segment may be nontraditional; however, their religious faith and family values guide their modest lifestyles.

Many residents are primary caregivers to their elderly family members. Jobs are not always easy to come by, but wages and salary income are still the main sources of income for most households. Reliance on Social Security and public assistance income is necessary to support single-parent and multigenerational families. High poverty rates in this market make it difficult to make ends meet. Nonetheless, rents are relatively low (Index 73), public transportation is available, and Medicaid can assist families in need.

US Household // 1,632,000 Average Household Size // 2.56 Median Age // 36.1 Median Household Income // \$22,000

Households are single person or single parent (usually female householders). Multigenerational families are also present.

• Homes are predominantly single family; values reflect the age of the housing, built more than 60 years ago.

- Over half of the homes are renter occupied; average rent is lower than the US average
- Most households have no vehicle or one car, with a high dependence on public transportation.

+ MARKET PROFILE

(Consumer preferences are estimated from data by GfK MRI) • To make ends meet, consumers shop at warehouse clubs and

low-cost retailers.

- Unlikely to own a credit card, they pay their bills in person.
- This market supports multigenerational families; they are often primary caregivers for elderly family members. On average, Modest Income Homes residents have a higher reliance on Medicaid.
- For entertainment, they listen to gospel and R&B music and prefer to watch BET.
- The recreational activity of choice for residents is basketball.

+ SOCIOECONOMIC TRAITS

- Almost a quarter of adults aged 25 or more have no high school diploma.
- Labor force participation is only 50%, with unemployment at more than double the US rate.
- Income is less than half of the US median income; one in three households are in poverty, dependent on Social Security, public assistance, and Supplemental Security Income.
- · Consumers in this market consider traditional gender roles and religious faith very important.
- This market lives for today, choosing to save only for a specific purpose.
- They favor TV as their media of choice and will purchase a product with a celebrity endorsement.

+ HOUSING

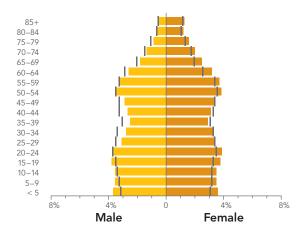
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Single Family **Average Rent:** US Average: \$990

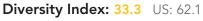
Median Age: 36.1 US: 37.6

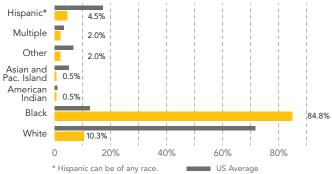
Indicates US



RACE AND ETHNICITY (Esri data)

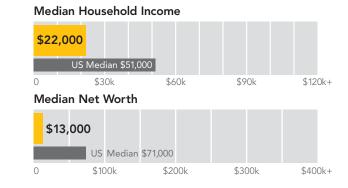
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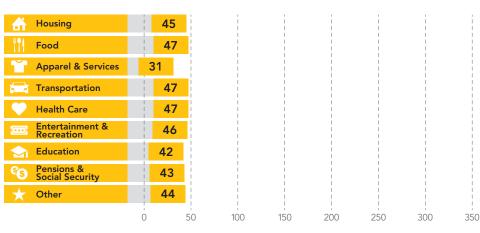
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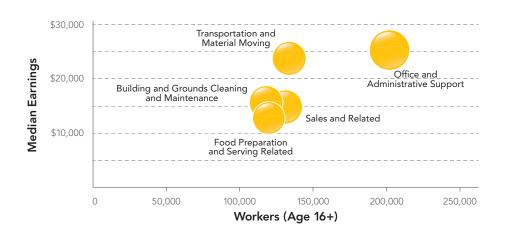
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OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.



LifeMode Group · Rustic Outposts

Southern Satellites is the second largest market found in rural settlements but within metropolitan areas located primarily in the South.

This market is typically nondiverse, slightly older, settled married-couple families, who own their homes. Almost two-thirds of the homes are single-family structures; a third are mobile homes. Median household income and home value are below average. Workers are employed in a variety of industries, such as manufacturing, health care, retail trade, and construction, with higher proportions in mining and agriculture than the US. Residents enjoy country living, preferring outdoor activities and DIY home projects.

US Household // 3,775,000 Average Household Size // 2.65 Median Age // 39.7 Median Household Income // \$44,000

About 79% of households are owned.

- Married couples with no children are the dominant household type, with a number of multigenerational households (Index 112
- Most are single-family homes (65%), with a number of mobile homes (Index 523).
- Most housing units were built in 1970 or later.

• Most households own 1 or 2 vehicles, but owning 3+ vehicles is common (Index 146).

+ MARKET PROFILE

(Consumer preferences are estimated from data by GfK MRI)

• Usually own a truck; likely to service it themselves.

• Frequent the convenience store, usually to fill up a vehicle with gas.

- Typical household has a satellite dish.
- Work on home improvement and remodeling projects.
- Own a pet, commonly a dog.
- Participate in fishing and hunting.
- Prefer to listen to country music and watch Country Music Television (CMT).
- Read fishing/hunting and home service magazines.
- Partial to eating at low-cost family restaurants and drive-ins.
- Use Walmart for all their shopping needs (groceries, clothing, pharmacy, etc.).

+ SOCIOECONOMIC TRAITS

- Education: almost 40% have a high school diploma only (Index 137); 41% have college education (Index 72).
- Unemployment rate is 9.2%, slightly higher than the US rate.
- Labor force participation rate is 59.7%, slightly lower than the US.
- These consumers are more concerned about cost rather than quality or brand loyalty.
- They tend to be somewhat late in adapting to technology.
- They obtain a disproportionate amount of their information from TV, compared to other media.

+ HOUSING

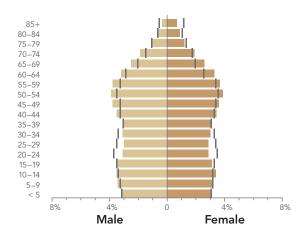
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Typical Housing: Single Family; Mobile Homes

Median Value: \$119,000 US Median: \$177.000

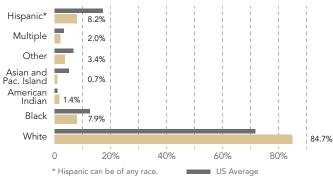
Median Age: 39.7 US: 37.6



RACE AND ETHNICITY (Esri data)

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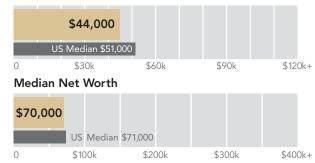
Diversity Index: 38.6 US: 62.1



INCOME AND NET WORTH

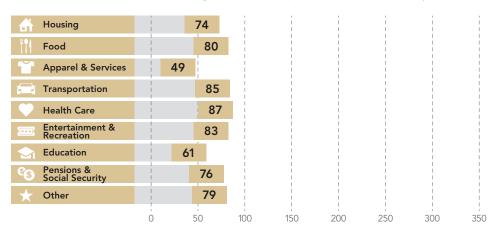
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Median Household Income



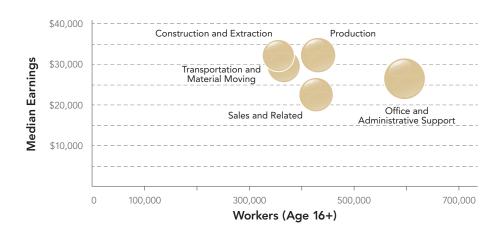
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OCCUPATION BY EARNINGS

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LifeMode Group • GenXurban

MIDLIFE CONSTANTS

Midlife Constants residents are seniors, at or approaching retirement, with below average labor force participation and above average net worth.

Although located in predominantly metropolitan areas, they live outside the central cities, in smaller communities. Their lifestyle is more country than urban. They are generous, but not spendthrifts.

US Household // 3,043,000 Average Household Size // 2.30 Median Age // 45.9 Median Household Income // \$48,000

Older homes (most built before 1980) found in the suburban periphery of smaller metropolitan markets.

- Primarily married couples, with a growing share of singles.
- Settled neighborhoods with slow rates of change and residents that have lived in the same house for years.
- Single-family homes, less than half still mortgaged, with a median home value of \$141,000 (Index 80).

+ MARKET PROFILE

(Consumer preferences are estimated from data by GfK MRI)

• Prefer practical vehicles like SUVs and trucks (domestic, of course).

• Sociable, church-going residents belonging to fraternal orders, veterans' clubs and charitable organizations and do volunteer work and fund-raising.

- Contribute to arts/cultural, educational, political, and social services organizations.
- DIY homebodies that spend on home improvement and gardening.
- Media preferences: country or Christian channels.
- Leisure activities include scrapbooking, movies at home, reading,

fishing, and golf.

+ SOCIOECONOMIC TRAITS

- Education: 64% have a high school diploma or some college.
- Unemployment is lower in this market at 7.4% (Index 86), but so is the labor force participation rate (Index 89).
- Almost 42% of households are receiving Social Security (Index 150); 28% also receive retirement income (Index 160).
- Traditional, not trendy; opt for convenience and comfort, not

cutting-edge. Technology has its uses, but the bells and whistles are a bother.

- Attentive to price, but not at the expense of quality, they prefer to buy American and natural products.
- Radio and newspapers are the media of choice (after television).

+ HOUSING

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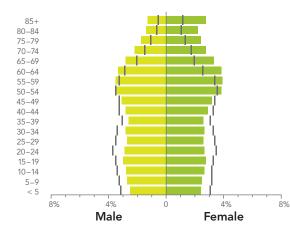


Typical Housing: Single Family Median Value: \$141,000 US Median \$177,000

20

Median Age: 45.9 US: 37.6

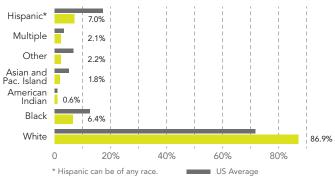
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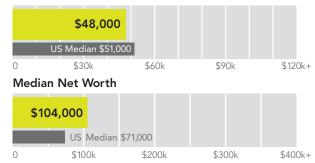
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INCOME AND NET WORTH

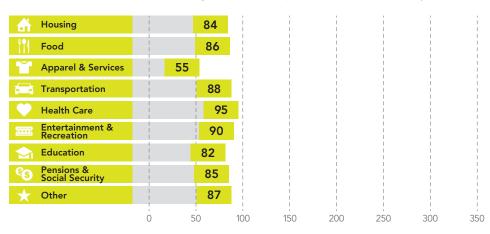
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Median Household Income



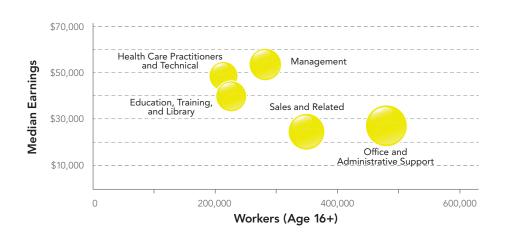
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The index compares the average amount spent in this market's household budgets for housing, food, apparel, etc., to the average amount spent by all US households. An index of 100 is average. An index of 120 shows that average spending by consumers in this market is 20 percent above the national average. Consumer expenditures are estimated by Esri.



OCCUPATION BY EARNINGS

The five occupations with the highest number of workers in the market are displayed by median earnings. Data from the Census Bureau's American Community Survey.



ABOUT THE RETAIL COACH

The Retail Coach, LLC, is a national retail analytics and locational intelligence firm that specializes in all aspects of retail market analyses and recruitment, from "macro to micro" trade area assessment to actively recruiting retailers on behalf of our clients.

Through its unique Retail360[®] process, The Retail Coach offers a dynamic system of products and services that better enable communities to maximize their retail development potential.



C. Kelly Cofer President & CEO The Retail Coach, LLC

Retail360

Providing more than simple data reports of psychographic and demographic trends, The Retail Coach goes well beyond other retail consulting and market research firms' offerings by combining current national and statewide demographics and trend data with real-world, "on-the-ground" data gathered through extensive visits within our clients' communities.

Every community is different, and there is no "one size fits all" retail recruitment solution. Compiling the gathered data into client-tailored information packets that are uniquely designed for, and targeted to, specific retailers and restaurants who meet the community's needs helps assure our clients that they are receiving the latest and best information for their retail recruitment efforts—all with personal service and coaching guidance that continues beyond the initial project scope and timeline.

Our Retail360[®] process assures that communities get timely, accurate and relevant information. Translating that data into the information that retailers need and seek assures our clients even better possibilities for tremendous retail growth and success.

The Retail Coach –

"It's not about data. It's about your success."

ACKNOWLEDGEMENTS

The observations, conclusions and recommendations contained in this study are solely those of The Retail Coach, LLC and should not be construed to represent the opinions of others, including its clients, or any other entity prior to such entity's express approval of this study.

All information furnished is from sources deemed reliable and is submitted subject to errors, omissions, change of terms and/or conditions.

Sources used in completing this study include: infoUSA™, Applied Geographic Solutions, Environics Analytics, ESRI, U.S. Census Bureau, Economy.com, Spatial Insights Inc., Urban Land Institute, CensusViewer.com, International Council of Shopping Centers, and/or U.S. Bureau of Labor and Statistics.

To better represent current data, where applicable, portions of estimated actual sales may be calculated using an average sales per square foot model.

Mapping data is provided by MapInfo, Nielsen, ESRI and/or Microsoft Corporation.

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